CUPFA PTHC REP TRAINING

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REMINDER: Course outlines or syllabi CANNOT be required in a course posting. Report to CUPFA immediately if you see postings that do. Like course evaluations, they may optionally be included as supporting evidence of qualifications, but courses cannot be denied on the basis of a submitted syllabus or course outline.

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REMINDER: Course outlines or syllabi CANNOT be required in a course posting. Report to CUPFA immediately if you see postings that do. Like course evaluations, they may optionally be included as supporting evidence of qualifications, but courses cannot be denied on the basis of a submitted syllabus or course outline. This is one of several points to check regarding the postings •

CUPFA PTHC REP TRAINING

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- We have long asked reps to be vigilant regarding postings.
- CUPFA currently has a committee with the University on part-time postings, which meets after every hiring round.

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- CUPFA currently has a committee with the University on part-time postings, which meets after every hiring round.
- We are asking all PTHC reps to flag and report in a timely fashion any problematic postings (i.e. with qualifications that are impossible to meet by the great majority of applicants, that are too easy to meet, or that are unreasonable in any way.

CUPFA PTHC REP TRAINING

- We have long asked reps to be vigilant regarding postings.
- There have already been signs of a move towards standardized language and criteria across Faculties and Departments, and PTHC reps need to know some of the potential issues around that language, e.g.:

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Candidates with seniority in the Department but not already deemed qualified to teach this course by virtue of article 10.15a or 10.15b of the CUPFA Collective Agreement must submit:

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Candidates with seniority in the Department but not already deemed qualified to teach this course by virtue of article 10.15a or 10.15b of the CUPFA Collective Agreement must submit:

10.15 QUALIFICATIONS TO TEACH

- a) Part-time faculty members with seniority on November 22, 1991 are qualified to teach a course they apply for if:
 - i) They fulfill the requirements under article 10.15 b); or
 - ii) They taught the course once, successfully, in the four (4) academic years preceding the academic year for which they are applying.
- b) Part-time faculty members who have successfully taught a course three (3) times or more are deemed to be professionally and academically qualified to teach the same course or a closely related course.

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We are aware of Chairs in certain Departments actively trying to chip away at the definition of successful teaching, trying (e.g.) to make the existence of email exchanges with members during a term regarding teaching problems count as indicators of unsuccessful teaching, or similarly for missteps on plagiarism detection and reporting and other methods.

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Beware of such tactics being brought to a PTHC meeting as faits accomplis; CUPFA's position is that anything short of a formal letter expressly stating there was unsuccessful teaching in the member's file does not count

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Applied Human Sciences

Section/	Туре	Days/	Time/	Capacity/	Est.Hours/	Sen.Credits;	Salary/
Groupe-cours		Jours	Horaire	Capacité du cours	No. d'heures estimé	Crédits d'ancienneté	Salaire*
40	LEC	-T-J	18:30-21:15	40	35.75	3.00	9,601.00

^{*} This projected salary is being provided on a trial basis for information purposes only. It is subject to verification prior to the issuance of a contract.

Academic Unit Head / Chef de département

Morden, Peter

In your preparations for the PTHC meeting, take note of any interpretive language in the postings

Job Specific Requirements and Application Documents / Exigences d'emploi spécifiques et documents à remettre pour postuler

- 1. This course is scheduled to be taught in person.
- 2. This language of instruction for this course is: English.
- 3. Required: Graduate degree in relevant discipline.
- 4. Required: Successful experience in practice-based, experiential teaching.
- 5. Required: Current, relevant practitioner experience.
- 6. Other requirements: Specific academic training in task group work; Advanced professional training in small group facilitation and group dynamics, experiential program leadership, training and consultation.

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Applied Human Sciences

	AHSC 232 /1	WORKING IN TASK GROUPS	3 credits
- 1			

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Beware of supplementary texts not in the posting but brought by the Chair or FT to the PTHC meeting as a binding interpretive tool to determine qualifications

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Section/ Groupe-cours	Туре	Days/ Jours	Time/ Horaire	Capacity/ Capacité du cours	Est.Hours/ No. d'heures estimé	Sen.Credits; Crédits d'ancien	
10	LEC	-T-J	18:30-21:15	40	35.75	3.00	9,601.00
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Job Specific Requirements and Application Documents / Exigences d'emploi spécifiques et documents à remettre pour postuler

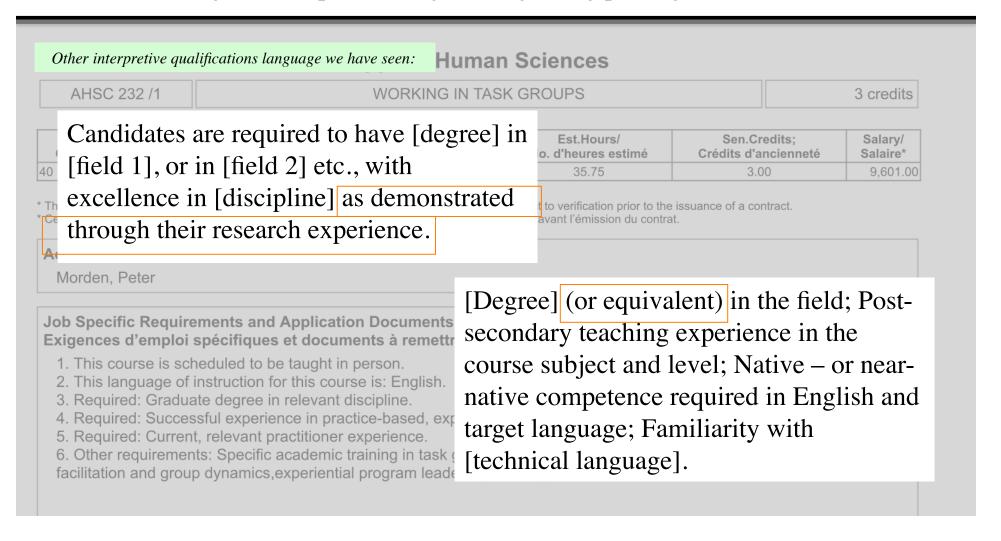
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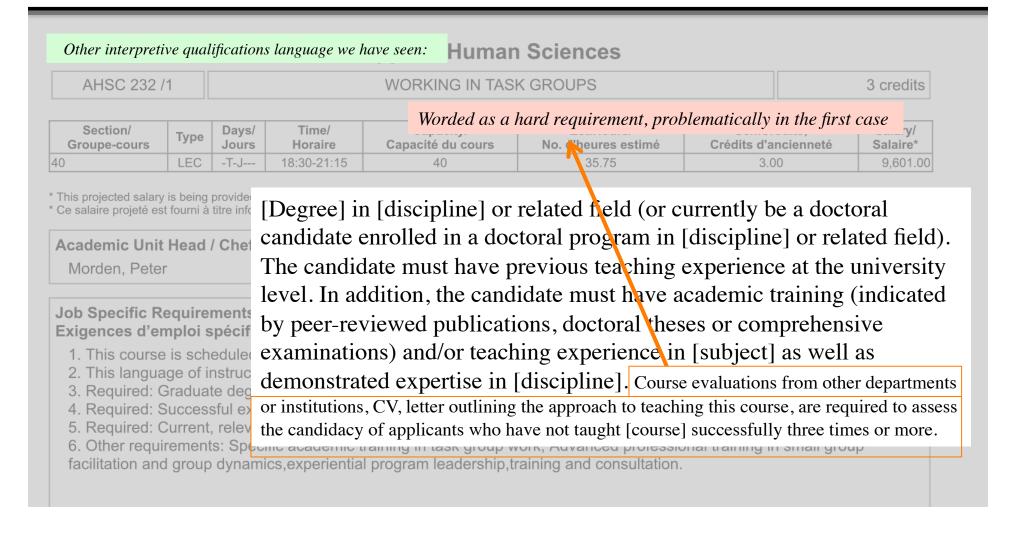
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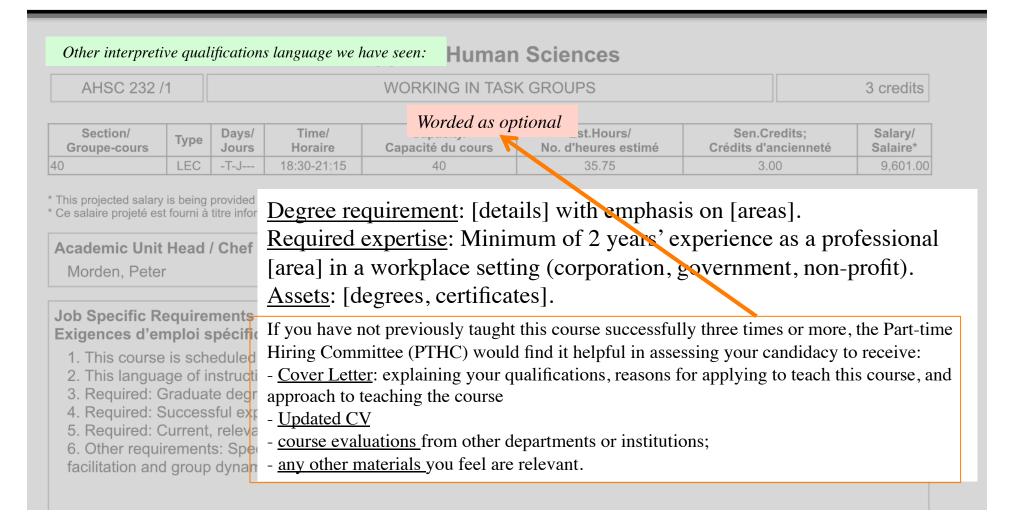
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Other interpretive qualifications language we have seen: Human Sciences							(Some Departments have sought to
AHSC 232 /	AHSC 232 /1 WORKING IN TASK GROUPS						
Section/ Groupe-cours	Туре	Days/ Jours	Time/ Horaire	Capacity/ Capacité du cours	Est.Hours/ No. d'heures estimé	Sen.Credits; Crédits d'ancienne	often creating further problems, e.g.:
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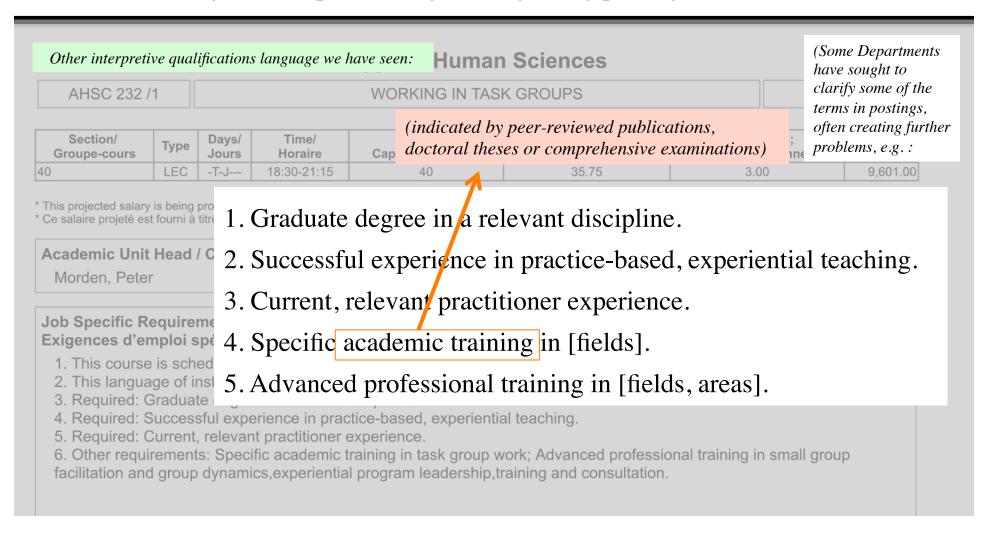
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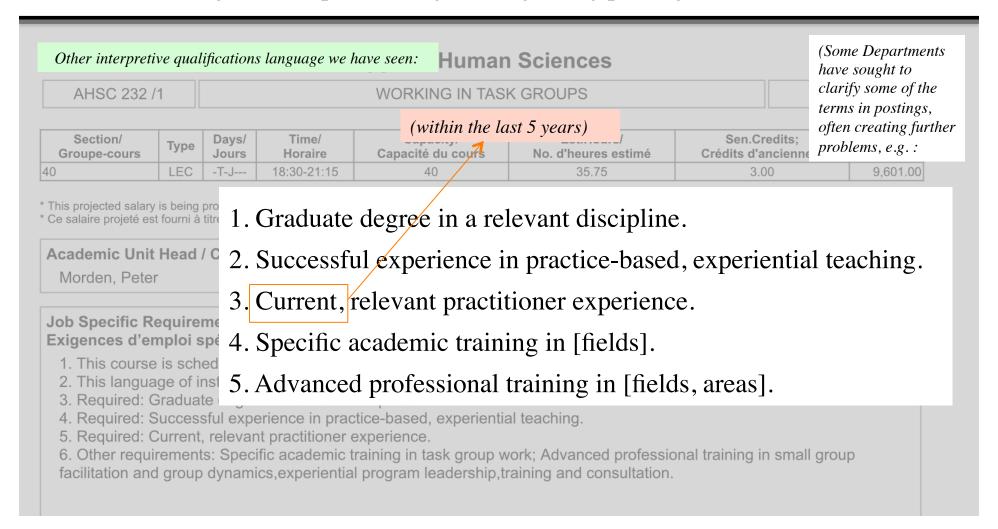
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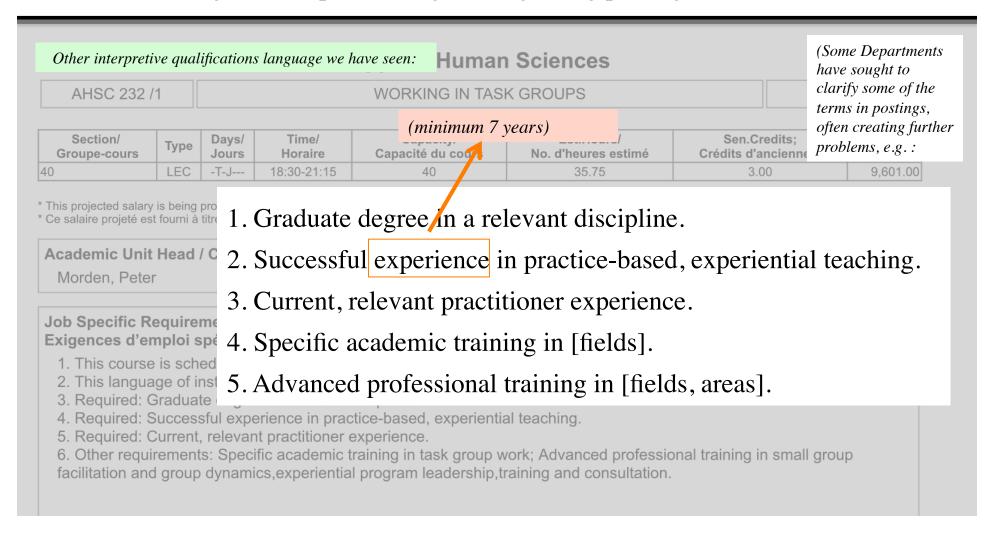
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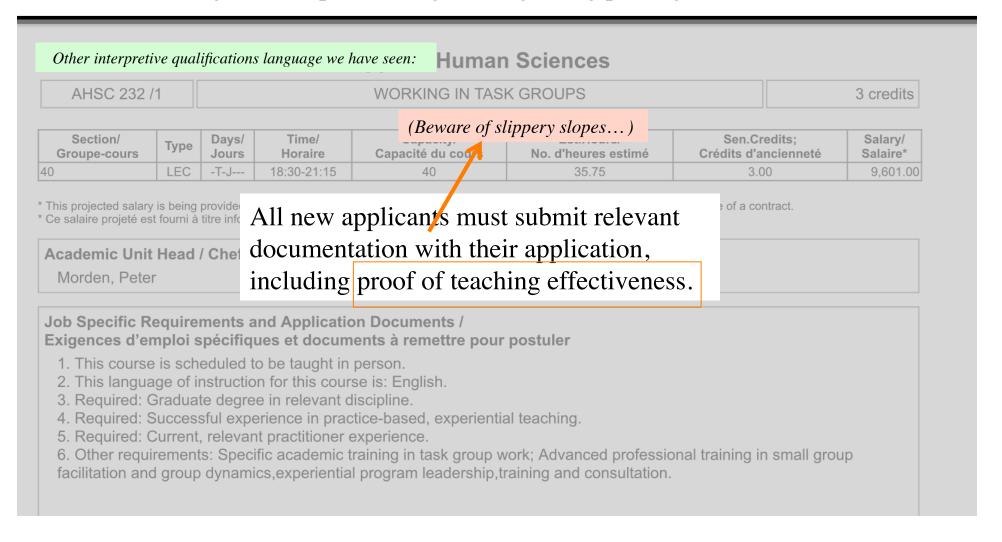
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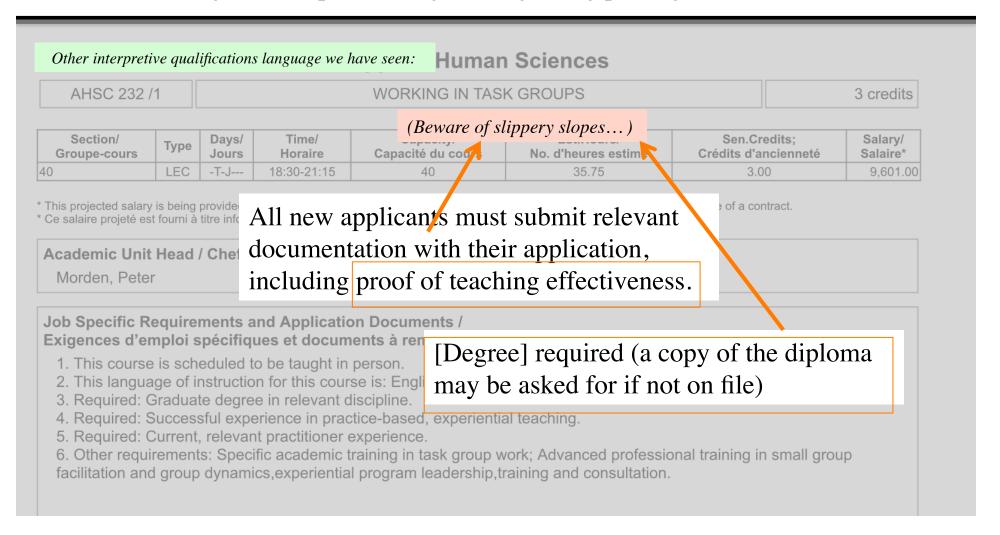


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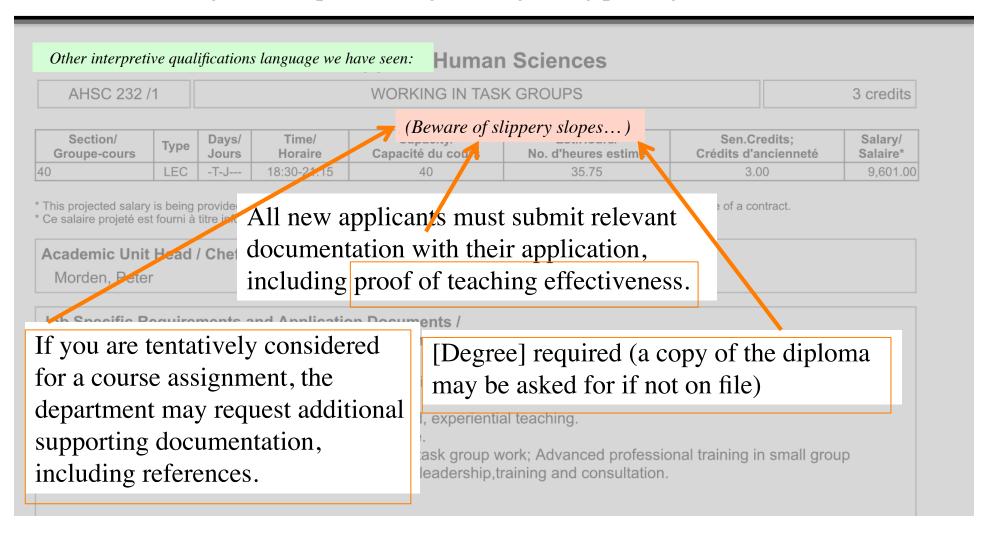
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Additional Information / Information Supplémentaire

Applicants are considered to agree to meet the following conditions:

Often requirements other than than those involved in assessing qualifications are included in postings, and can come into play in the hiring process when Chairs have issued disciplinary letters connected with a member allegedly not fulfilling them

- Applicants will be available to teach the course in the delivery mode indicated in this posting
- When courses are scheduled to be taught in person, exceptional circumstances beyond the University's control, may require a pivot to remote teaching
- If the course is scheduled to be delivered remotely or, in the alternative, given that courses which are scheduled to be taught in person may pivot to remote teaching if required, the instructor of the course is expected to:
 - Have access to internet and hardware equipment (computer, webcam, microphone and headset)
 - Launch their Moodle course and use some of the elementary features (e.g., but not limited to: add files, use
 the Moodle announcements feature to send important messages to the whole class, set up an assignment in
 Moodle to receive submissions and make grades/feedback available to students)
 - Record any synchronous lecture
 - Upload recorded lectures to YuJa and make them available (securely) in Moodle training will be made available before and during the term
 - Make transcripts available of all recorded videos or, endeavor to provide material to students in an
 accessible fashion, including (but not limited to) providing transcripts of recorded lectures (via YuJa) and
 providing image descriptions for any posted images
 - Maintain regular live contact with students, including virtual office hours (via Zoom, Adobe Connect, or similar platform)
 - Clearly communicate to students the preferred mode to receive questions and messages

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Additional Information / Information Supplémentaire

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Candidates with seniority in the Department but not already deemed qualified to teach this course by virtue of article 10.15a or 10.15b of the CUPFA Collective Agreement must submit:

- * a CV, or complete and publish the Online Academic and Professional Dossier found in the Part-Time Application module of FRIS;
- * a cover letter addressing how they meet the specific requirements; and
- *. a teaching statement outlining their pedagogical principles (e.g., classroom-engagement, assessment, etc.) and their approach to teaching.

Candidates with seniority external to the Department and candidates without seniority (external to Concordia) must submit:

- *. a CV, or complete and publish the Online Academic and Professional Dossier found in the Part-Time Application module of FRIS (mandatory for candidates without seniority external to Concordia);
- *. a cover letter addressing why they meet the specific requirements;
- * evidence of teaching effectiveness at the appropriate academic level (e.g., course evaluations or reference letters, etc.); and
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The contractual obligations of Part-time faculty include, but are not limited to: preparing, organizing and presenting course material at scheduled class times and being available to students outside class houre (normally by offering office hours and/or meeting by appointment – as per department regulations); directing and evaluating student progress in courses, i.e. grading assignments (including late completions), portfolios and examinations, providing feedback to students, submitting grades on time, invigilating examinations; being available for preparations, delivery and grading of supplemental examinations. (See Article 9 of the CUPFA Collective Agreement.)

(Paraphrased and with certain additions not actually in the CA)

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If you see any questionable/vague/confusing postings in your Department, please let the Association know ASAP as it may be necessary to approach the assignment of those courses in particular ways during your hiring meeting.

This course may be senedated in person of with in person activities,

to remote emergency teaching at any time during the term at the sole requirement of the University;

- When a course is in remote teaching mode, the instructor assigned understands they are expected to:
 - ➤ Have access to internet and hardware equipment (computer, webcam, microphone and headset)
 - ➤ Launch their Moodle course and use some of the elementary features (e.g., but not limited to, add files, use the Moodle announcements feature to send important messages to the whole class, set up an assignment in Moodle to receive submissions and make grades/feedback available to students)
 - > Record any synchronous lecture
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- We also need to flag them as having the potential for grievances, and for our sidetable discussions with the University as part of the ongoing effort to make postings as clear and fair as possible across all Departments

conditions

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CUPFA PTHC REP TRAINING

2. Pre-meeting

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https://fris.concordia.ca/Login.aspx?ref=/default.aspx



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[CUPFA members simply use their Concordia credentials to log in]

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[External or otherwise new applicants need to use the link at the bottom to request temporary credentials]

[CUPFA members simply use their Concordia credentials to log in]

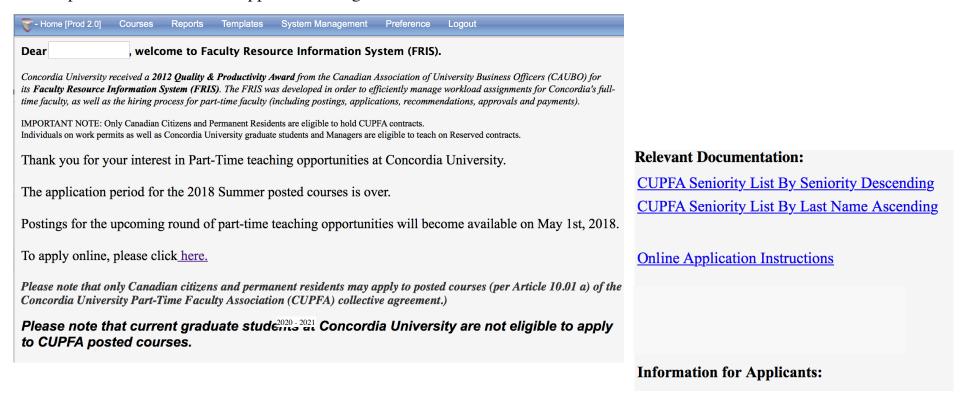
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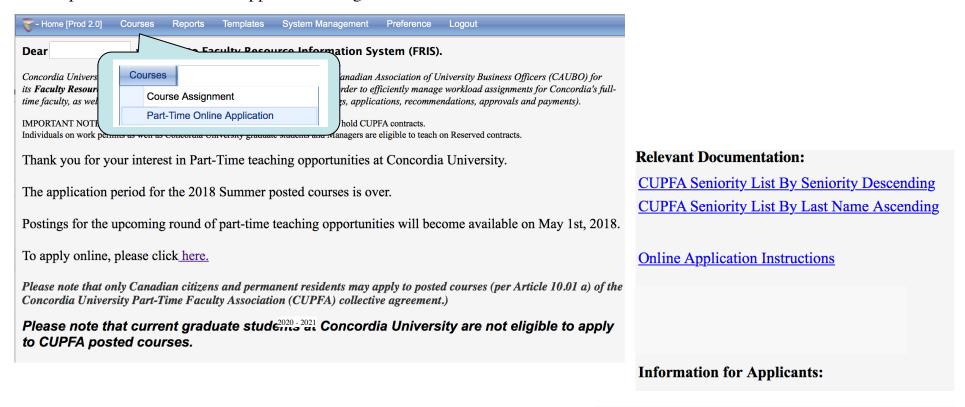
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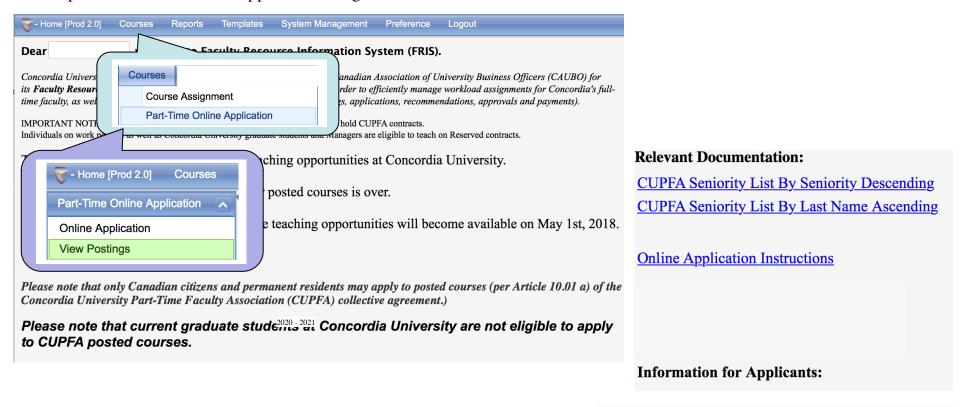
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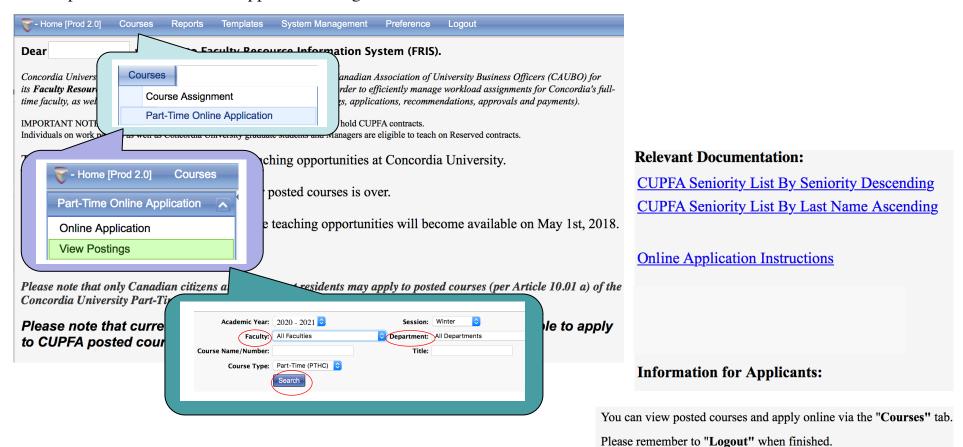
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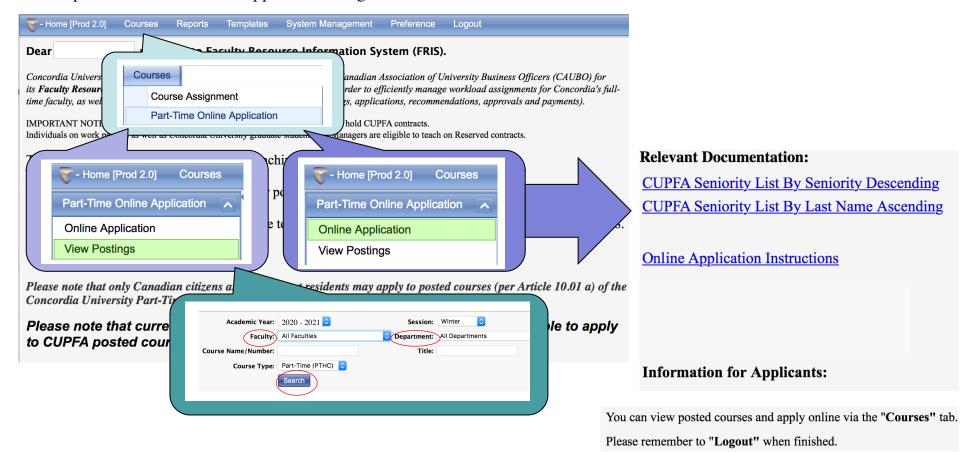


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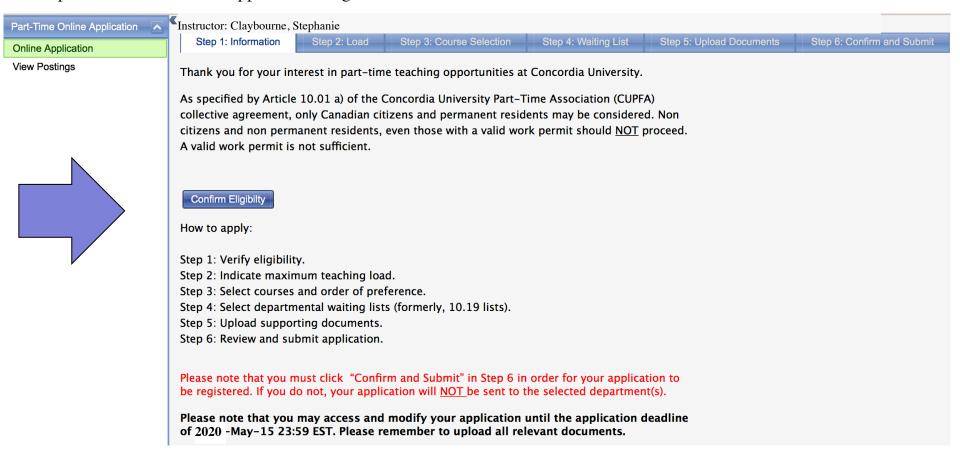


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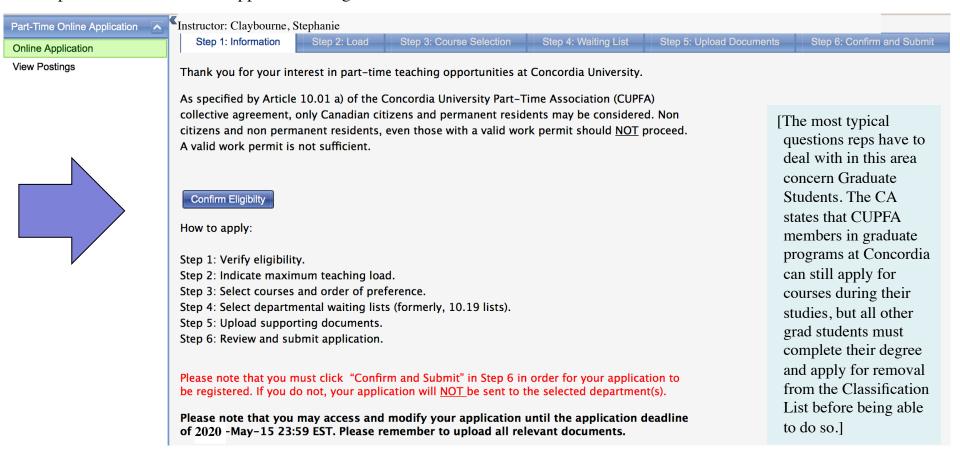


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Clarifying language has been added to this Step that makes it clear members only fill it out if they want particular restrictions on their load over one or more terms

ority Credits: 427 imum Credits allo		CA: 18				
gned Credits to d						
se indicate the max	imum number of	courses and credits that yo	u wish to teach, if less th	nan the total number of credits	to which you are entitled according to your level of	f seniority.
ease indicate the m	aximum number	of courses and credits you	wish to teach and click			
ımmer (/1):	#Courses 0	#C	redits 0			
all (/2):	#Courses 0	#C	redits 0		_	
ıll-Winter (/3) :	#Courses 0	#C	redits 0			
inter (/4):	#Courses 0	#C	redits 0			
					7 7	
					Confirm	
ca mata that way m	ust click "Confirn	n and Submit" in Step 6 in o	rder for your application	to be registered. If you do not	, your application will NOT be sent to the selected of	department

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signed Credits to d				<u> </u>	s to which you are entitled accord	n a certain semester, etc.
Please indicate the m Confirm"	naximum number of c	ourses and credits you w	rish to teach and click			
Summer (/1):	#Courses 0	#Cr	edits 0			
Fall (/2):	#Courses 0	#Cr	edits 0			
Fall-Winter (/3):	#Courses 0	#Cr	edits 0			
Winter (/4):	#Courses 0	#Cr	edits 0			
					05	
					Confirm	

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✓ Instructor: Claybourne, Stephanie Clarifying Step 2: Load Step 3: Course Selection Step 4: Waiting List Step 5: Upload Documents Step 6: Confirm and Submit language has Thank you for updating your load preferences. (This now defaults to your maximum allowable load, and only needs to be changed if you are Academic Year: 2020/21 been added to Seniority Credits: 427.50 unable or don't wish to teach your maximum load, can't teach in a certain semester, etc. Maximum Credits allowed per CUPFA CA: 18 this Step that Assigned Credits to date: 0 makes it clear Please indicate the maximum number of courses and credits that you wish to teach, if less than the total number of credits to which you are entitled according to your level of seniority. members only Whether this section is left as is "Confirm" fill it out if or filled in, the applicant must Summer (/1): #Credits 0 #Courses 0 they want Fall (/2): #Courses 0 #Credits 0 click "Confirm" to continue* particular #Credits 0 Fall-Winter (/3): #Courses 0 Winter (/4): #Courses 0 #Credits 0 restrictions on their load over one or more terms Please note that you must click "Confirm and Submit" in Step 6 in order for your application to be registered. If you do not, your application will NOT be sent to the selected department(s). Please note that you may access and modify your application until the application deadline of 2020-Mar-10 23:59 EST. Please remember to upload all relevant documents.

Thank you for updating your load preferences.

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lease indicate the maximum number of courses and credits that you wish to teach, if less than the total number of credits to which you are entitled according to your level of seniority. Please indicate the maximum number of courses and credits you wish to teach and click "Confirm" Whether this section is left as is or filled in, the applicant must Fall (/2): #Courses 0 #Credits 0 click "Confirm" to continue* Winter (/4): #Courses 0 #Credits 0
"Confirm" Whether this section is left as is or filled in, the applicant must
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Winter (/4): #Courses 0 #Credits 0
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Confirm
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Thank you for updating your load preferences.

* New procedures for Article 10.19 agreed to with the University are such that <u>all</u> members of a Department (except those who have their full load) are contacted by default when Waiting List assignments need to be made between formal hiring periods, eliminating any risk of misunderstanding when it comes to load preferences and this part of the FRIS application. (More on this later.)

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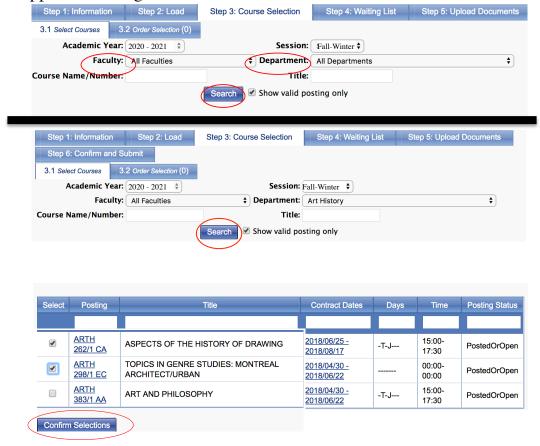
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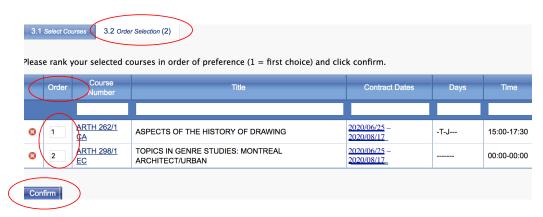
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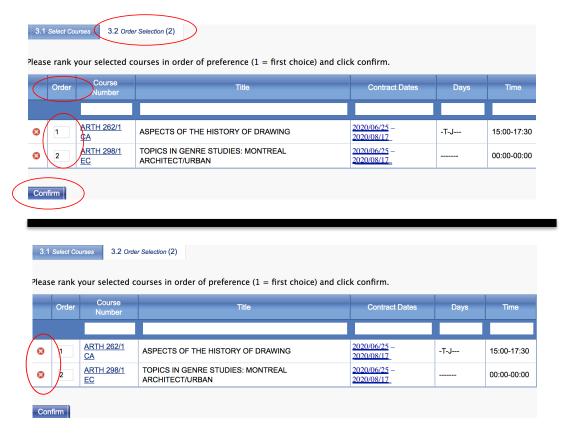
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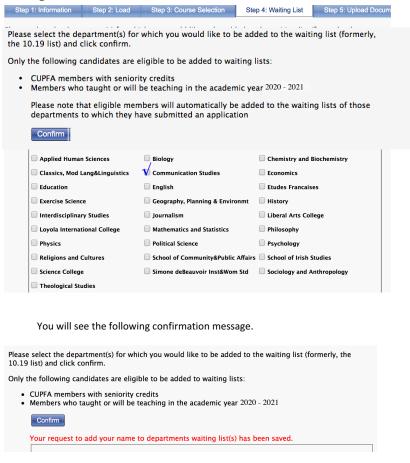


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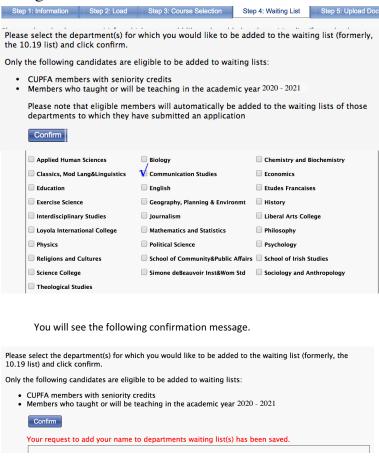
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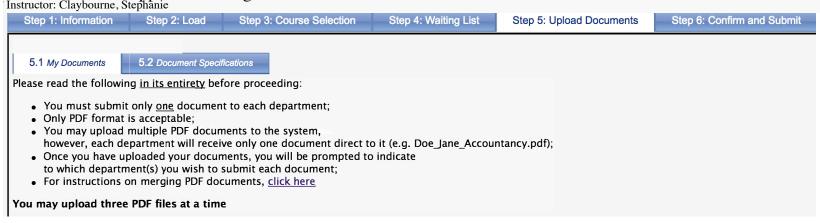
Members should be made aware that Department PTHCs need some basis on which to make 10.19 / Waiting List assignments. If an applicant checks a Waiting List box and there is nothing in the Online Dossier or from a recent application to that specific Department, s(he) is unlikely to be considered in 10.19.

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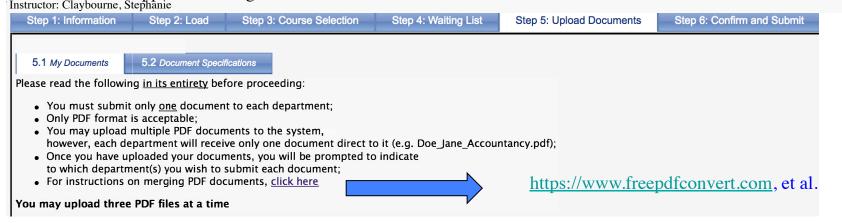


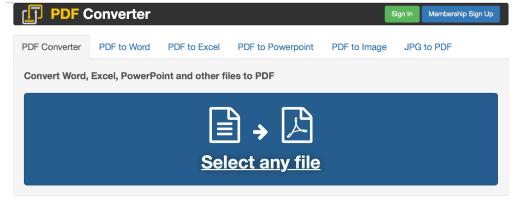
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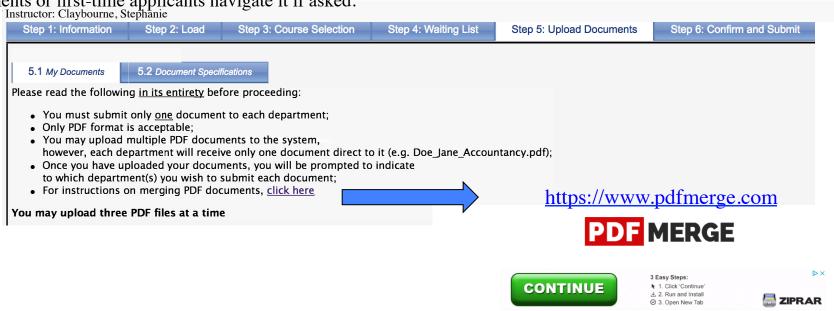


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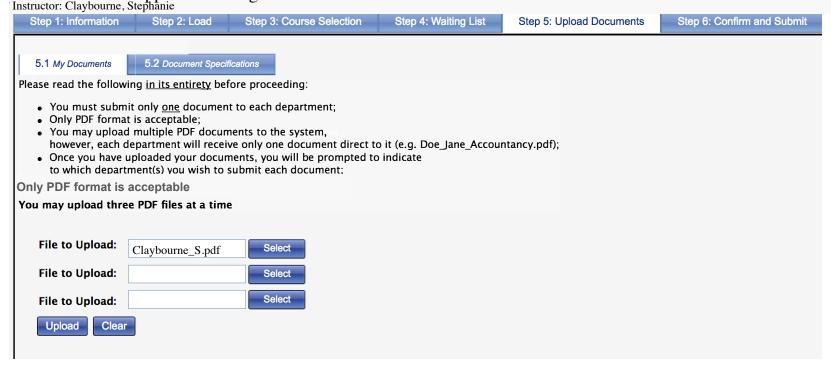


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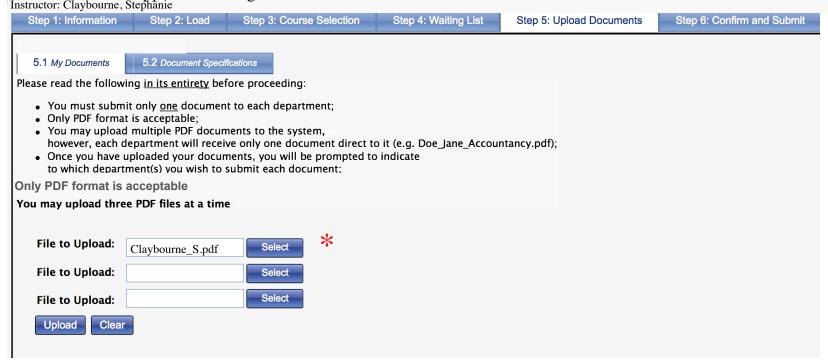


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Instructor: Claybourne, Stephanie

Step 1: Information	Step 2: Load	Step 3: Course Selection	Step 4: Waiting List	Step 5: Upload Documents	Step 6: Confirm and Submit
5.1 My Documents	5.2 Document Speci	fications			
Please read the follow	ing <u>in its entirety</u> be	fore proceeding:			
Only PDF forma You may upload however, each o Once you have	t is acceptable; I multiple PDF docur department will recei uploaded your docur	nt to each department; nents to the system, ve only one document direct t ments, you will be prompted to submit each document;		ntancy.pdf);	
Only PDF format is	acceptable				
You may upload thre	e PDF files at a tim	e			
File to Upload:	Claybourne_S.pdf	Select *			
File to Upload:		Select			
File to Upload:		Select			
Upload Clear		to more than one			

* Had the candidate applied to more than one Department, the uploaded files could have read:

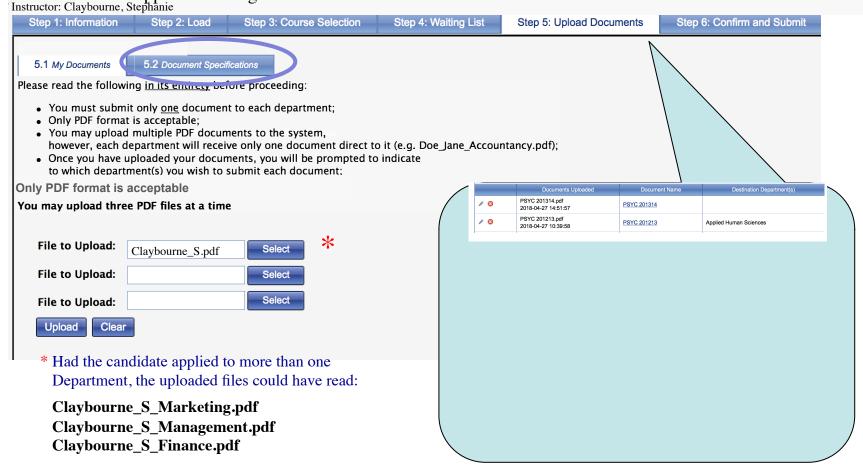
Claybourne_S_Marketing.pdf Claybourne_S_Management.pdf Claybourne_S_Finance.pdf

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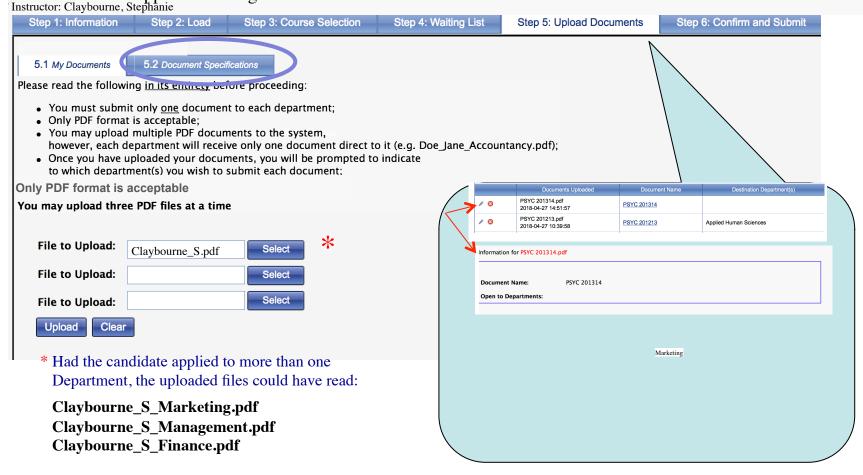


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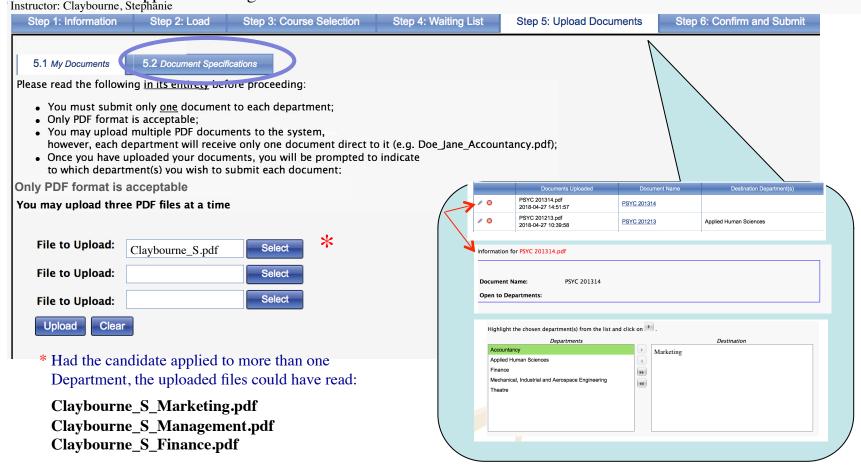


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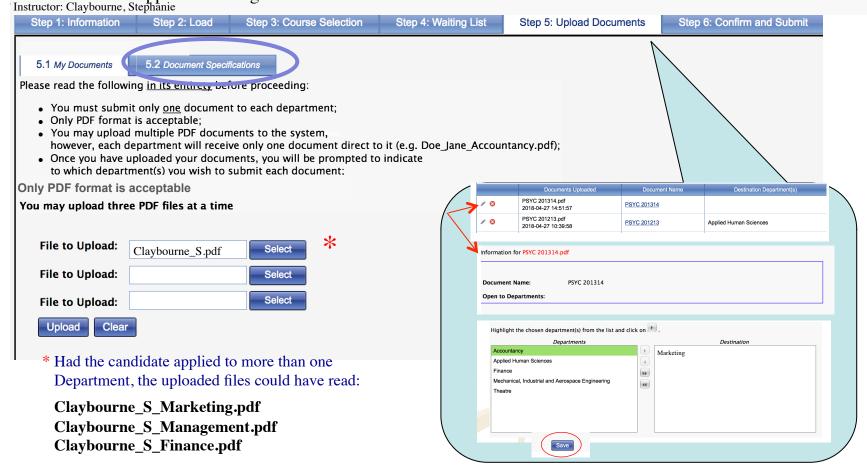


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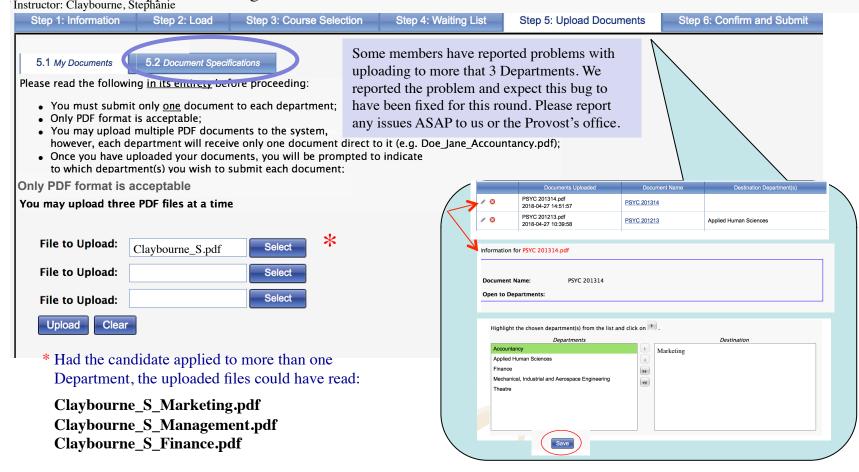


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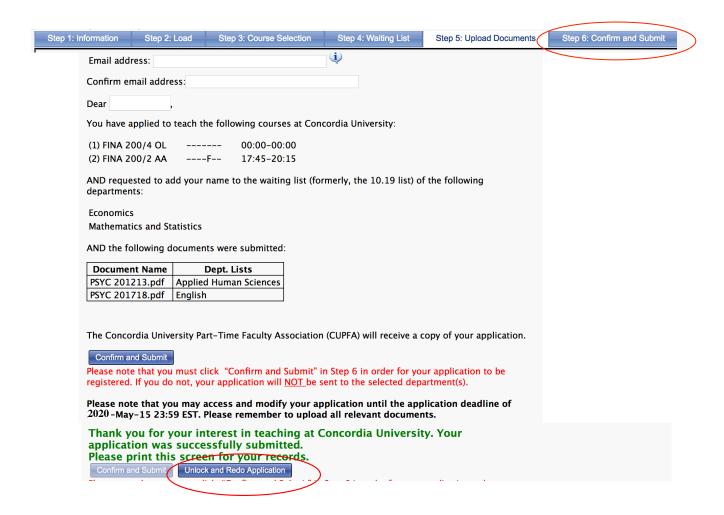
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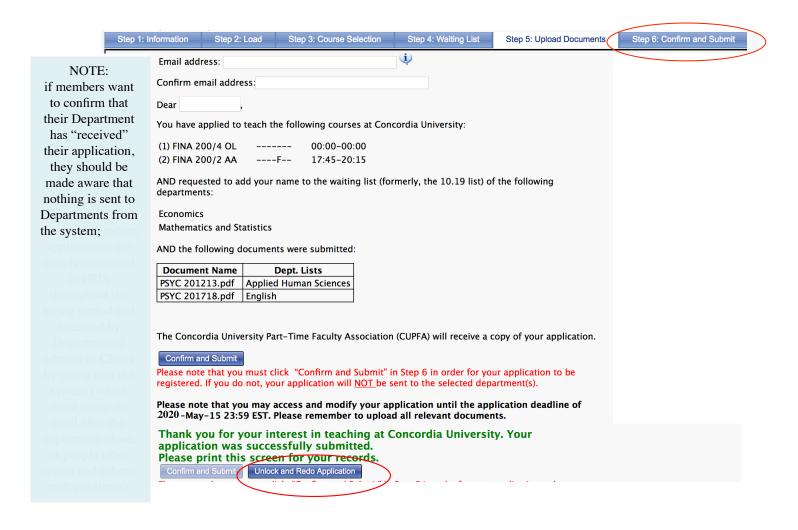
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NOTE:	Email address:		(i)		
if members want	Confirm email address:				
to confirm that	Dear ,				
their Department		the following courses at Co	ncordia University:		
has "received"		-	ncordia offiversity.		
their application,	(1) FINA 200/4 OL (2) FINA 200/2 AA	00:00-00:00 F 17:45-20:15			
they should be	(2) FINA 200/2 AA	F 17:45-20:15			
made aware that	AND requested to add you departments:	ur name to the waiting list (fo	ormerly, the 10.19 list) of	f the following	
nothing is sent to	·				
Departments from	Economics Mathematics and Statistic				
the system; rather,	Mathematics and Statistic	.5			
applications are	AND the following docum	ents were submitted:			
simply contained in FRIS	Document Name	Dept. Lists			
throughout the		ied Human Sciences			
hiring period and	PSYC 201718.pdf Engli	IST			
accessed by					
Departmental	The Concordia University	Part-Time Faculty Association	n (CUPFA) will receive a o	copy of your application.	
admins or Chairs	Confirm and Submit				
by going into the		click "Confirm and Submit"			
system (which	registered. If you do not,	your application will <u>NOT</u> be	sent to the selected depa	artment(s).	
most never do		y access and modify your a C. Please remember to uplo			
until after the	•	•			
application close,	application was suc	interest in teaching at cessfully submitted.	Concordia Universit	ty. Your	
as people often	Please print this scr	een for your records.			
revise and submit	Confirm and Submit Unl	lock and Redo Application)		
multiple times)					

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all members who inquire that we are now obliged to use FRIS for applications.

- No later than 48 hours (2 working days) before your meeting, you must be given VIRTUAL access to the applications. Given that the application close is May 23, 6.00 p.m., the earliest date PTHC meetings can be set is **FRIDAY**, **MAY 26**.

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all members who inquire that we are now obliged to use FRIS for applications.

- What you are likely to receive from your Department as a central document is the application report generated by FRIS, which includes the application receipts of members as well as new applicants, which appear in order of seniority in a single PDF, e.g.:

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all mem

Online Applications

Name:
Employee ID 0059498
Seniority Credits: 421
Email: ken.briscoe@concordia.ca
Address: 3565 Av Benny Montréal QC H4B 28
Telephone: 514 484-9247

Load Preference:

Summer (/1):	#Courses	2	#Credits	6
Fall (/2):	#Courses	2	#Credits	6
Fall-Winter (/3)	: #Courses	0	#Credits	0
Winter (/4):	#Courses	2	#Credits	6

KEN BRISCOE applied to teach the following course(s) at Concordia University in the 2020 April Postings Round :

```
(1) COMS 414/1 60 -T-J-- 18:00-20:45
(2) COMS 570/1 01 -T-J-- 09:00-11:45
```

KEN BRISCOE requested to add his name to the waiting lists of the following department(s):

Communication Studies

AND the following documents were submitted:

***No document(s) uploaded ***

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all mem

Online Applications

Name: Employee ID Seniority Credits: Email:

0102450

Email: peter.feder@concordia.ca
Address: 1152 Brown Ave Verdun 00

Telephone: 514 777-41

Load Preference:

 Summer (/1):
 #Courses
 4
 #Credits
 12

 Fall (/2):
 #Courses
 2
 #Credits
 6

 Fall-Winter (/3):
 #Courses
 1
 #Credits
 6

 Winter (/4):
 #Courses
 2
 #Credits
 6

PETER FEDER applied to teach the following course(s) at Concordia University in the 2020 April Postings Round :

(1)	ENGL 212/1 AA	M-W	11:45-14:30
(2)	ENGL 210/1 AA	M-W	11:45-14:30
(3)	ENGL 206/1 AA	M-W	14:45-17:30
(4)	ENGL 212/1 CA	M-W	11:45-14:30
(5)	ENGL 207/1 CA	M-W	14:45-17:30
	ENGL 210/1 CA	-T-J	14:45-17:30
(7)	ENGL 213/1 CA	M-W	17:45-20:15

PETER FEDER requested to add his name to the waiting lists of the following department(s):

Communication Studies English Journalism Student Success Centre

AND the following documents were submitted:

Document Name	Destination Department(s)
Feder Concordia 2020 Application Summer.pdf	English

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all mem

Online Applications

Employee ID Seniority Credits: Email: Address: Telephone: Load Preference: Summer (/1): #Courses #Credits 3 Fall (/2): #Courses #Credits 6 Fall-Winter (/3) : #Courses #Credits 9 #Credits Winter (/4): #Courses ALISON R. LOADER applied to teach the following course(s) at Concordia University in the 2020 April Postings Round: (1)COMS 570/1 01 09:00-11:45 -T-J--requested to add her name to the waiting lists of the following department(s): Cinema Design and Computation Arts AND the following documents were submitted:

Document Name	Destination Department(s)
Loader_COMS570_Summer2020.pdf	Communication Studies

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all mem

Online Applications

Name:
Employee ID 0128891
Seniority Credits: 163
Email: erik.chevrier@concordia.ca
Address: 1525 Rue Provost Lachine QC H85 IR

Load Preference:

Summer (/1):	#Courses	1	#Credits	3
Fall (/2):	#Courses	3	#Credits	9
Fall-Winter (/3)	: #Courses	0	#Credits	0
Winter (/4):	#Courses	3	#Credits	9

applied to teach the following course(s) at Concordia University in the 2020 April Postings Round :

(1) ANTH 384/1 CA M-W---- 11:45-14:30

main constant requested to add his name to the waiting lists of the following department(s):

Applied Human Sciences
Communication Studies
Education
Geography, Planning & Environmt
Interdisciplinary Studies
Liberal Arts College
Political Science
Psychology
School of Community&Public Affairs
Sociology and Anthropology

AND the following documents were submitted:

***No document(s) uploaded ***

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Please advise all members who inquire that we are now obliged to use FRIS for applications.
- No later than 48 hours before your meeting, you must be given VIRTUAL access to the applications. The earliest date PTHC meetings can be set is WEDNESDAY, MAY 18
- What you are likely to receive from your Department as a central document is the application report generated by FRIS, which includes the application receipts of members as well as new applicants, which appear in order of seniority in a single PDF, e.g.:
- To this should/will be added the PDF attachment each member sent to the Department to support their qualifications, and (for reference during the meeting) the existing FRIS Waiting List (more about this later).

CUPFA PTHC REP TRAINING

2. Pre-meeting

* hiring round ramifications of multiple department applications:

CUPFA PTHC REP TRAINING

- 2. Pre-meeting
- * hiring round ramifications of multiple department applications:
- > when do the other Departments meet?

CUPFA PTHC REP TRAINING

2. Pre-meeting

- * hiring round ramifications of multiple department applications:
- > when do the other Departments meet?
- > Chair is responsible for full information regarding other PTHC meetings affecting yours, but be proactive if possible and try to be aware of the overall situation affecting your Department's meeting (via the Association, if necessary):

CUPFA PTHC REP TRAINING

2. Pre-meeting

- * hiring round ramifications of multiple department applications:
- > when do the other Departments meet?
- > Chair is responsible for full information regarding other PTHC meetings affecting yours, but be proactive if possible and try to be aware of the overall situation affecting your Department's meeting (via the Association, if necessary); in exceptional situations (e.g. hiring meetings that are extended over more than one day), the multiple-Departmental logistics may change at different points and must be checked at every sitting of the PTHC

CUPFA PTHC REP TRAINING

2. Pre-meeting

* hiring round ramifications of summer 2023-24 courses for this May hiring round

CUPFA PTHC REP TRAINING

2. Pre-meeting

* hiring round ramifications of summer 2023-24 courses for this May hiring round

> all credits awarded for the Summer term (ongoing in Summer 1, or yet to be given in Summer 2) are counted [by FRIS] before any courses are awarded to the candidate in your meeting

CUPFA PTHC REP TRAINING

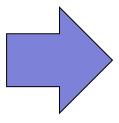
2. Pre-meeting

- * hiring round ramifications of summer 2023-24 courses for this May hiring round
- > all credits awarded for the Summer term (ongoing in Summer 1, or yet to be given in Summer 2) are counted [by FRIS] before any courses are awarded to the candidate in your meeting
- > If Summer courses have been canceled before the time of the meeting, it is the Chair's responsibility to inform the reps (the info should be available live in FRIS); those credits then become available to the affected members in the appropriate Phase

CUPFA PTHC REP TRAINING

2. Pre-meeting

* demonstration of qualifications (degrees, experience, etc.)



CUPFA PTHC REP TRAINING

2. Pre-meeting

APPLICATION AND PROOF OF QUALIFICATIONS GUIDELINES

For use as a reference by CUPFA PTHC reps, Chairs, FT PTHC reps, and others (e.g. admin personnel)

Marketing

edits

Section	Type	Days	Time	Capacity	Est.Hours	Sen.Credits	Salary *
AA	LEC	-T-J	17:45-20:15	50	32.50	3.00	8,217.09

^{*} This projected salary is being provided on a trial basis for information purposes only. It is subject to verification prior to the issuance of a contract.

Academic Unit Head

Adirondack, Armand

Job Specific Requirements

Minimum MBA/MSc (Marketing Option) or similar qualifications.

Candidates must demonstrate significant and ongoing activity in the practice of marketing in the healthcare industry.

Graduate level teaching experience is required.

Note that midterm exams may be held outside of class hours, including on weekends.

Additional Comments

If you have not taught the course that you are applying for at least three times successfully, please note that you must demonstrate that you belong to one of the classifications specified by AACSB as explained in the document "John Molson School of Business Faculty Qualifications-Standard-AACSB Definition of Criteria" found at the following link:

http://www.concordia.ca/content/dam/jmsb/docs/jobs/aacsb-standard-15-faculty-qualifications.pdf

Application Deadline

2019/02/15

Number of part-time faculty members required through PTHC process

.

Percentage of this course available to part-time faculty members through PTHC process

100.00%

Date of contract

2019/04/30 - 2019/06/22

This course is available to Part-Time Faculty Members. As specified in Article 10.01 a) of the CUPFA Collective Agreement: "Only applicants who are defined as Canadian per the definition below at the time of application for a part-time contract shall be given consideration by the PTHC. 'Canadian' means a person who is a citizen of Canada, or who on the date of application for a part-time contract at Concordia University is a permanent resident. Non-Canadians shall only be eligible to receive Reserve Courses as per Article 10.24, and therefore shall be classified as Adjuncts or Graduate Students."

All members and potential new hires must complete a Concordia University - Part-time Teaching Application Form" (Appendix H) in accordance with article 10.10 of the CUPFA collective agreement. This form is available at https://www.concordia.ca/hr/dept/employee-labour-relations/labour-agreements-collective-bargaining/cupfa.html or https://fris.concordia.ca and must be received in the department by May 15, 2017. A hard copy of the application must also be submitted to the Association.

Individuals who are members of a non-academic bargaining unit at the University must submit written proof of their availability to teach the course(s) for which they are applying. This proof shall be attached to all copies of their Part-time Teaching Application Form.

Marketing

JMSB 506 /1 THE BUSINESS OF MEDICINE 3 credits

Job Specific Requirements

Minimum MBA/MSc (Marketing Option) or similar qualifications.

Candidates must demonstrate significant and ongoing activity in the practice of marketing in the healthcare industry.

Graduate level teaching experience is required.

Note that midterm exams may be held outside of class hours, including on weekends.

Step 1: Information	Step 2: Load	Step	3: Course Selection	Step 4: Waiting	List Step 5: Uplo	oad Documents	Step 6: Confirm and Submit
Academic Year: 2018/1 Seniority Credits: 123 Maximum Credits allow Assigned Credits to da	ed per CUPFA C	A: 18					
Please indicate the ma	ximum number of	f course	s and credits you wish	to teach and clic	k "Confirm"		
Summer (/1):	#(Courses	2	#Credits	6		
Fall (/2):	#(Courses	0	#Credits	0		
Fall-Winter (/3):	#0	Courses	0	#Credits	0		
Winter (/4):	#(Courses	0	#Credits	0		
						Confirm	
Please note that you mus	st click "Confirm	and Sub	mit" in Step 6 in orde	r for your applicat	ion to be registered.	If you do not, yo	ur application will <u>NOT</u> be sen
Please note that you m	ay access and mo	odify yo	ur application until 1	the application d	eadline of 2019 – Fel	b – 15 23:59 EST.	Please remember to upload a

Instructor: Claybourne, Stephanie

(This example online application was screen-snapped during the summer 2020-21 hiring period and otherwise adjusted to make some sense in the current context)

3.2 Order Selection (5)

Step 4: Waiting List Step 5: Upload Documents

Step 6: Confirm and Submit

Please rank your selected courses in order of preference (1 = first choice) and click confirm.

	Order	Course Number	Title	Contract Dates	Days	Time
8	1	JMSB 506/1 AA	THE BUSINESS OF MEDICINE	2019/04/29 - 2019/06/21	-T-J	17:45-20:15
8	2	MARK 302/1 CA	MARKETING RESEARCH	2019/06/25 - 2019/08/16	M-W	18:00-22:00
8	3	COMM 223/1 CA	MARKETING MANAGEMENT I	2019/06/25 - 2019/08/16	-T-J	11:45-14:30
8	4	GDBA 534/1 AA	MARKETING MANAGEMENT	2019/04/29 - 2019/06/21	M-W	17:45-20:15
8	5	MARK 201/1 AA	INTRODUCTION TO MARKETING	2019/04/29 - 2019/06/21	M-W	11:45-14:30

Confirm

3.1 Select Courses

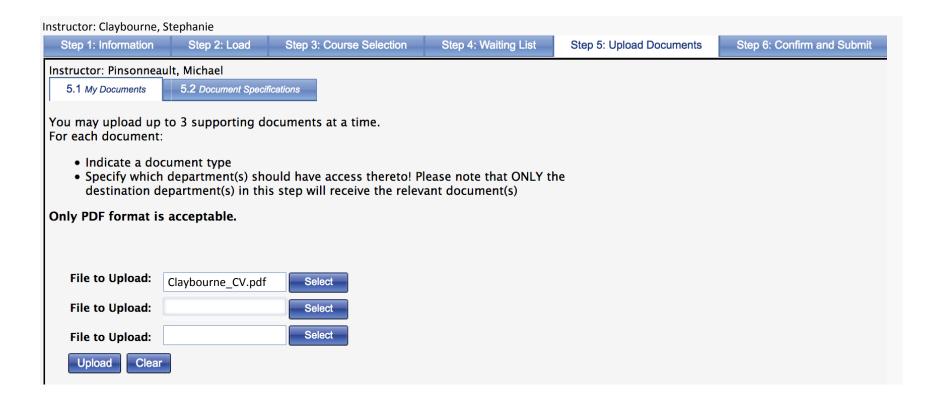
Please note that you must click "Confirm and Submit" in Step 6 in order for your application to be registered. If you do not, your application will NOT be sent to the selected department(s).

Please note that you may access and modify your application until the application deadline of 2019 - Feb - 15 23:59 EST. Please remember to upload all relevant documents.

Back Ne

Next

(This example online application was screen-snapped during the summer 2020-21 hiring period and otherwise adjusted to make some sense in the current context)



(This example online application was screen-snapped during the summer 2020-21 hiring period and otherwise adjusted to make some sense in the current context)

Instructor: Claybourne, Stephanie			
5.1 My Documents 5.2 Document Sp	ecifications		
Information for Claybourne_CV.pdf			
Document Type:			
Document Title: Clayb	ourne_CV.pdf		
Open to Departments:			
Set Document Type	Cover LetterCourse SyllabusCourse Evaluation Re	Curriculum VitaeResearch/Creative Professional WorkesultsOther	
Enter document title	Claybourne_cover.pdf	f	
Highlight the chosen department(s) from	om the list and click on		
Departments		Destination	
Marketing		Marketing	
	Sa	ve	(This example online application was screen-snapped during the summer

screen-snapped during the summer 2020-21 hiring period and otherwise adjusted to make some sense in the current context)

Dear committee members,

Please note that I have successfully taught the majority of the courses in my application this semester (including MARK 201, *Introduction to Marketing*, COMM 223, *Marketing Management I*, and GDBA 534, *Marketing Management*) three or more times each. All have all been highly successful in terms of student interest and retention, with 'well above average' and 'above average' ratings in the evaluations (which I have made available to the PTHC in my Academic and Professional Service Dossier) on every question relating to the instructor and the course.

Given that I have taught MARK 302, *Marketing Research*, two previous times (in 2013-14 and 2015-16), I have recently updated and expanded on previously-submitted application materials for this course in my Academic and Professional Service Dossier for the committee's consideration.

For JMSB 506, *The Business of Medicine*, a new offering in the Department, I wish to direct the committee's attention to the following items in my submitted C.V. as they relate to the posted Job Specific Requirements for the course:

— Minimum MBA/MSc (Marketing Option) or similar qualifications.

I have a Masters of Business Administration degree from HEC Montréal, completed in 2001

 Candidates must demonstrate significant and ongoing activity in the practice of marketing in the healthcare industry.

My professional experience as Assistant Director, Marketing & Communications for the Research Institute of the SLUHC, and as Digital Marketing Specialist for Calloway Pharmaceuticals, is outlined on pages 2 and 3 of the C.V.

Graduate level teaching experience is required.

As indicated on page 1 of the C.V., I have taught at the 500 and 600 level in the Department previously. The work history and teaching evaluations in my Academic and Professional Service Dossier attest to the extent and success of this experience.

Also in the Academic and Professional Service Dossier is the AACSB classification information mentioned in the JMSB 506 and MARK 302 postings.

Thank you for considering my application,

Stephanie Claybourne

(As a reminder to the PTHC, courses in the application that have been taught 3 times or more are still indicated)

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Thank you for considering my application,

Stephanie Claybourne

Concordia University
Department of Marketing
Part-Time Hiring Committee

February 12, 2018

(As a reminder to the PTHC, courses in the application that have been taught 3 times or more are still indicated)

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Stephanie Claybourne

(For courses previously taught one or two times, nothing should be taken for granted...) Concordia University Department of Marketing Part-Time Hiring Committee

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(For courses previously taught one or two times, nothing should be taken for granted...)

(Directing the PTHC item-byitem to the CV and/or online dossier for every hard requirement in the posting is crucial) For JMSB 506, *The Business of Medicine*, a new offering in the Department, I wish to direct the committee's attention to the following items in my submitted C.V. as they relate to the posted Job Specific Requirements for the course:

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Thank you for considering my application,

Stephanie Claybourne

Concordia University Department of Marketing Part-Time Hiring Committee

February 12, 2018

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Also in the Academic and Professional Service Dossier is the AACSB classification information mentioned in the JMSB 506 and MARK 302 postings.

Thank you for considering my application,

(Any additional requirements indicated outside of the Job Specific Requirements box should be addressed in the cover letter as well)

Stephanie Claybourne

STEPHANIE CLAYBOURNE, BBA, MBA,

48 Bostic Ave. Sainte-Maura, QC H8G 100 514-200-0001 ext. 9989 (office) 438-101-0101 (mobile)

EDUCATION
Graduate: MASTER OF BUSINESS ADMINISTRATION, HEC Montréal, Montreal QC, 2001
Undergraduate: BACHELOR OF BUSINESS ADMINISTRATION, YORK UNIVERSITY, Toronto ON, 199 Specialization in Marketing
TEACHING EXPERIENCE
CEGEP CHAMPLAIN SAINT-LAMBERT, Saint-Lambert QC (1998 – Present) Courses taught include:
— Introduction to Business
— Marketing
— International Business
— Business Careers
— Case competition coach, 2010 – Present
CONCORDIA UNIVERSITY, Montreal QC (2001 – Present) Courses taught include:
— MARK 201 Introduction to Marketing
— COMM 223 Marketing Management I
— MARK 301 Marketing Management II
— GDBA 534 Marketing Management
— MARK 462 Environment of World Business

— MARK 673 Social Media Marketing

PROFESSIONAL EXPERIENCE

ASSISTANT DIRECTOR – MARKETING & COMMUNICATIONS, RESEARCH INSTITUTE OF THE SLUHC (2009-2014) Saint-Lambert, QC

Oversaw the successful implementation of a marketing strategy and communication plan for the RI-SLUHC, creating and implementing a multi-faceted communications program, and content for campaigns on varied communications channels, including website, email, and social media. Oversaw the implementation process provided quality control for communications programs, media activities and special events.

Other duties included:

- Responsibility for the content of the RI-SLUHC website
- Working with the research community to identify and develop stories about patients, programs and services, for internal and external distribution, that represented the community's diverse activities related to its vision and mission.
- Overseeing the creation, distribution, scheduling, and maintenance of digital content across channels and platforms, including social media (Facebook, Twitter and other platforms).
- Ensuring all content was on brand and consistent in terms of style, quality and tone.
- Promoting organizational identity
- Assisting in planning and executing key organization-wide communications initiatives.
- Developing strategies to increase community engagement.
- Developing and implementing digital communications plans for specific initiatives.
- Managing and reporting on Google Analytics and other performance metrics.
- Serving as editor for communications materials including news releases, news materials, online content, program announcements and the annual report.
- Overseeing development of news releases, news materials, fact sheets and talking points for publicity of the organization's programs.

DIGITAL MARKETING SPECIALIST, CALLOWAY PHARMACEUTICALS (2014 – Present) Sherbrooke, OC

Responsible for developing and executing social media and digital marketing strategies that transform how the company interacts with customers to drive engagement, awareness, brand messaging and product conversion. Consult on strategies and planning processes for paid and organic search initiatives, optimization efforts to meet objectives and ongoing performance analysis throughout the duration of each campaign. Execute and manage social media and paid

digital marketing campaigns across various platforms and channels while providing expertise on strategies with internal teams to develop full integrated campaigns. Work closely with various social media platforms and search and digital advertising partners to ensure the organization's ongoing adoption of the latest technology and products. Create and execute complete SEO strategies including site architecture, keyword analysis, meta-tags, categorization, social media optimization and video marketing. Train Product Marketing teams on SEO best practices. Lead and harmonize social media messaging to enhance product and company brand messaging. Provide insights and best practices to the management team for digital marketing and social media programs.

Other duties include:

- Leading and developing strategy, planning and tactics in order to generate qualified leads via digital marketing to deliver continuous growth and improvement against key metrics.
- Working cross-functionally and collaboratively with the Directors of Sales and Marketing, Marketing teams, IT, Regulatory, Legal, Compliance, Market Access and Sales Effectiveness to brainstorm, assess, develop and execute digital strategies and marketing campaigns from concept to execution
- Assessment of what drives most online revenue (e.g. new customer acquisitions, existing customer renewals/upgrades, customer/patient activation, brand awareness, etc.)
- · Following and analyzing trends in direct marketing and identifying opportunities
- Conducting research and analysis of competitor sites and offerings
- Researching and evaluating emerging techniques and technologies, and proposing approaches for adoption where appropriate
- Executing mobile app tactics as outlined in the Marketing plan with the objective of raising brand awareness
- Developing and maintaining digital marketing campaigns on Facebook Ads, Google Adwords, etc.)
- Developing integrated strategic communications and content plans to advance the corporate brand identity and raise awareness.
- Monitoring and reporting on appropriate metrics for all SEM programs, including PPC ads and PPC landing pages
- Consulting on analytics plans and the determination of key e-commerce, traffic, and advertising metrics needed to track progress of campaigns and strategies on a daily, weekly, and monthly basis
- Providing analysis of campaigns and translating data into recommendations and plans for improving digital marketing programs

ADDITIONAL ACTIVITIES

EXECUTIVE MEMBER, CANADIAN WEGENER'S SOCIETY QUEBEC (2009 – present).

Have served in several roles including Executive Secretary, Vice-President Outreach, and President.

CONSULTANT, ASSOCIATION OF MEDICAL VOLUNTEERS OF ONTARIO (2012 – present).

Regularly provide expertise on fundraising and related matters on a pro bono basis.

PROFESSIONAL ASSOCIATIONS

MEMBER, CANADIAN ASSOCIATION OF MARKETING PROFESSIONALS.

MEMBER, MARKETING RESEARCH AND INTELLIGENCE ASSOCIATION.

PERSONAL DATA

Fluent in spoken and written English, French and German.

Holder of Canadian and EU passports

CUPFA PTHC REP TRAINING

CUPFA PTHC REP TRAINING

2. Pre-meeting

- Check that members have complied with the requirements of the postings:

CUPFA PTHC REP TRAINING

- Check that members have complied with the requirements of the postings:
- * demonstration/ discussion of qualifications

CUPFA PTHC REP TRAINING

- Check that members have complied with the requirements of the postings:
- * demonstration/ discussion of qualifications
 - ~ this has become the area from which most grievances arise

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 - ~ special attention is required to ensure that members have answered to all of the requirements in the posting, otherwise supporting their candidacy may be difficult

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- * demonstration/ discussion of qualifications
 - ~ this has become the area from which most grievances arise
 - ~ special attention is required to ensure that members have answered to all of the requirements in the posting, otherwise supporting their candidacy may be difficult
 - ~ in the event that they have, strong arguments should be made on their behalf if there is opposition from the other side

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- * demonstration/ discussion of qualifications
 - ~ this has become the area from which most grievances arise
 - ~ special attention is required to ensure that members have answered to all of the requirements in the posting, otherwise supporting their candidacy may be difficult
 - ~ in the event that they have, strong arguments should be made on their behalf if there is opposition from the other side
 - ~ an essential part of the pre-meeting prep involves anticipating qualifications discussions

- Check that members have complied with the requirements of the postings:
- * demonstration/ discussion of qualifications
 - ~ this has become the area from which most grievances arise
 - ~ special attention is required to ensure that members have answered to all of the requirements in the posting, otherwise supporting their candidacy may be difficult
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 - ~ readings lists or any other additional documents can be specifically demanded (but not course outlines); evaluations may be included by the member, but no one should take for granted that their positive course evaluations are available by default in a given Department (only in ones where the member has previously taught courses).

2. Pre-meeting

- Anticipate scenarios, assess potential issues or controversies, and consult with us if you need any advice:

CUPFA office: 514-848-2424 ext. 3691 (voice mail only at this time)

Michael Pinsonneault: 514-883-7712

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- Indicate in the "Active Reports" tab of the online PTHC reporting system form, when your hiring meetings are/were scheduled, and if possible do so as soon as you have a date & time confirmation as a way of letting the Association know about the scheduling of your meeting beforehand. (More on the reporting system later.)

CUPFA PTHC REP TRAINING

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(There is currently a problem with the System's password reset function. Stuart has a workaround for manually resetting passwords, anyone affected should simply let me know and I will relay your request to him.)

CUPFA PTHC REP TRAINING

3. Meeting

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3. Meeting

- Assuming all necessary information is available regarding multi-Departmental hiring,* everything proceeds as described in the <u>new</u> Article 10.18 of the Collective Agreement, with references as required to Articles 10.15, 10.16, 10.17 and 10.18.

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The Phase I and Phase II seniority thresholds and credit allotments are clearly described in the CA. Make sure to review these details after the training session and be thoroughly familiar with them by the time of your hiring meeting.

CUPFA PTHC REP TRAINING

3. Meeting

Applications are considered in order of seniority by Phase.

CUPFA PTHC REP TRAINING

3. Meeting

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JMSB LOA, p 145 CA, pertaining to the new JMSB core courses:

CUPFA PTHC REP TRAINING

3. Meeting

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CUPFA PTHC REP TRAINING

3. Meeting

JMSB LOA, p 145 CA, pertaining to the new JMSB core courses; there is a list of names associated with the LOA, not published in the CA. Our JMSB reps will be given this list before their hiring meetings to guide qualifications discussions and determination of automatic qualification for grandfathered members

CUPFA PTHC REP TRAINING

3. Meeting

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3. Meeting

Note that should a grievance arise from a member being denied a course on qualifications grounds, there is now an agreement in place between CUPFA and the University that a point-by-point rationale must be included when the grievance is filed.

CUPFA PTHC REP TRAINING

3. Meeting

The first grievances of this kind have recently been filed, and the approach taken for the Stage 1 memo was to have the member send us a written defense of their qualifications in relation to the 'hard' requirements of the posting. Elements of the defense were then integrated into the memo.

CUPFA PTHC REP TRAINING

3. Meeting

We are already seeing the approach taken by the Employer in the Stage 1 responses to these grievances. Clearly the Chair is being asked by the Provost's Office to respond to CUPFA's rationale, and those written elements are being included in the Stage 1 response.

CUPFA PTHC REP TRAINING

3. Meeting

This means it is still a steep challenge to win qualifications-based grievances.*

* While true of grievances that go to arbitration, The CUPFA grievance team includes skillful labor relations experts like Patrice and Robert who manage to win grievances through a wide array of strategies and tactics. Nonetheless...

10.18 job flow once, twice or three times yearly, depending on Departments

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This means it is still a steep challenge to win qualifications-based grievances.* More than ever, it is essential that PTHC reps vigorously defend members who have convincingly proven their qualifications and either succeed in convincing the other side or avoid unanimous denials.

CUPFA PTHC REP TRAINING

3. Meeting

Applications are considered in order of seniority by Phase. Qualifications are to be considered as passing a minimum threshold based on the posted "hard" job-specific requirements (e.g. required as opposed to "preferred"), and never as one member being 'more qualified' than another. If you have any doubt regarding the qualifications of a member, we advise abstaining if the decision comes to a vote, but otherwise support your member in any way possible.

IMPORTANT: provisions regarding conflict-of-interest during PTHC proceedings are part of the Collective Agreement.

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There may be other situations in which a rep is asked to leave (e.g. someone above them in seniority has applied for the same courses), and the parity procedure remains the same in all cases.

CUPFA PTHC REP TRAINING

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CUPFA PTHC REP TRAINING

3. Meeting

* Online dossier demo

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E.g.: Member A has 85 credits and applies for 6 sections of the same course. Member B has 30 credits and has applied for two of those same sections, which are Member A's first choices. By giving Member A their 3rd and 4th choices in Phase 1, the 1st and 2nd choices are left open for Member B, and Member A receives their 5th and 6th choices in Phase 2 for a full load. Member A is not left short of their maximum teaching load, while Member B receives everything they; applied for.

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NEW 10.18 PROVISIONS IN THE 2021-23 COLLECTIVE AGREEMENT

—Phase 2 is conducted differently than previously

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- —Phase 2 is conducted differently than previously
- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:

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- —Phase 2 is conducted differently than previously
- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment)

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- —Phase 2 is conducted differently than previously
- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment) → Phase 1 (24-under 90 credits, 6-credit allotment)

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- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment) → Phase 1 (24-under 90 credits, 6-credit allotment)
- —Phase 2 (90 credits and over, 6-credit allotment)

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- —Phase 2 is conducted differently than previously
- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment) → Phase 1 (24-under 90 credits, 6-credit allotment)
- —Phase 2 (90 credits and over, 6-credit allotment) → Phase 2 (under 90 credits, 6-credit allotment)*

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- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment) → Phase 1 (24-under 90 credits, 6-credit allotment)
 - * Including CUPFA members not yet on the seniority List
- —Phase 2 (90 credits and over, 6-credit allotment) → Phase 2 (under 90 credits, 6-credit allotment)*

CUPFA PTHC REP TRAINING

3. Meeting

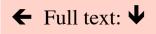
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- —Phase 2 is conducted differently than previously
- —The sequence remains the same until the end of Phase 2 hiring for over-90 CUPFA members:
- —Phase 1 (90 credits and over, 12-credit allotment) → Phase 1 (24-under 90 credits, 6-credit allotment)
 - * Including CUPFA members not yet on the seniority List
- —Phase 2 (90 credits and over, 6-credit allotment) → Phase 2 (under 90 credits, 6-credit allotment)
- → Phase 2 (under 24 credits, additional 3-credit allotment)

CUPFA PTHC REP TRAINING

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NEW 10.18 PROVISIONS IN THE 2021-23 COLLECTIVE AGREEMENT

Article 10.18

← Full text: **↓**

Phase II

vi) Part-time faculty members who have acquired fewer than twenty-four (24) credits of seniority at Concordia University shall, in order of seniority, be assigned six (6) credits, if available.

CUPFA PTHC REP TRAINING

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← Full text: **↓**

Phase II

- vi) Part-time faculty members who have acquired fewer than twenty-four (24) credits of seniority at Concordia University shall, in order of seniority, be assigned six (6) credits, if available.
- vii) Should any courses still remain available, part-time faculty members who have acquired fewer than twenty-four (24) credits of seniority at Concordia University shall, in order of seniority, be assigned three (3) credits, if available.

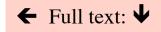
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- vii) Should any courses still remain available, part-time faculty members who have acquired fewer than twenty-four (24) credits of seniority at Concordia University shall, in order of seniority, be assigned three (3) credits, if available.
- **viii**) Should any courses still remain available, the PTHC may consider new hires, who can be assigned up to nine (9) credits, if available. Part-time faculty members appearing on the seniority list who have applied to teach in the Department/Unit shall be assigned their full course entitlement, if they are qualified, before new hires are offered any courses.

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- Reps then should pre-request an up-to-date version of the FRIS Waiting List at the end of the hiring round, with follow-up if necessary to guide 10.19 and 10.20 assignments between 10.18 hiring periods

CUPFA PTHC REP TRAINING

4. Post-meeting

IMPORTANT: The 10.19 list (now known simply as the Waiting List in the online application) is created at the first hiring meeting of the academic year, and is updated from then on throughout the academic year for the purpose of inter-meeting hiring.

CUPFA PTHC REP TRAINING

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The list in not wiped clean and restarted after each meeting.

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The May/June revised list is then used for assigning newly-available courses until the October hiring meeting.

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The May/June revised list is then used for assigning newly-available courses until the October hiring meeting. Posted courses are then assigned to applicants according to 10.15, 10.16, 10.17 and 10.18 in the third meeting, and the existing Waiting List is revised and added to as required at the end of the October hiring meeting.

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Therefore, only one application per year is necessary in a given Department to ensure a member's place on the 10.19 list until her/his phase allotments are full.

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All members missing Phase I credits are the first to be considered in Waiting List allocations in order of seniority. Those missing Phase II allotments are considered next.

CUPFA PTHC REP TRAINING

4. Post-meeting Procedural points for Waiting List execution, in LOA now incorporated in CA

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- Step 1: [after the hiring period ends and the recommendation deadline has passed,] Department emails all members on the Waiting List and the Department Extract, cc'd to PTHC, with requirements and delays for response specified.

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Note that all LOAs with an impact on the Collective Agreement are posted on the CUPFA website, including this one

Negotiating the FRIS Waiting List

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
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Key to correct 10.19 / Waiting List procedure is the respecting of Phase availability.

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available credits:
— in three columns;
— in reverse

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been <u>assigned</u> 12/12 possible credits in Phase 1, but has been <u>assigned</u> 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been <u>assigned</u> 12/12 possible credits in Phase 1, but has been <u>assigned</u> 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u>
12/12 possible credits in
Phase 1, AND has been <u>assigned</u>
6/6 possible credits in Phase 2,
column 1 and therefore has no
room for additional courses

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been <u>assigned</u> 12/12 possible credits in Phase 1, but has been <u>assigned</u> 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u>
12/12 possible credits in
Phase 1, AND has been <u>assigned</u>
6/6 possible credits in Phase 2,
column 1 and therefore has no
room for additional courses

Member C has been <u>assigned</u> 0/12 possible credits in Phase 1, AND has been <u>assigned</u> 0/6 possible credits in Phase 2, column 1 and therefore has room for all 18 credits additional courses; and so on

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been <u>assigned</u> 12/12 possible credits in Phase 1, but has been <u>assigned</u> 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u>
12/12 possible credits in
Phase 1, AND has been <u>assigned</u>
6/6 possible credits in Phase 2,
column 1 and therefore has no
room for additional courses

Member C has been <u>assigned</u> 0/12 possible credits in Phase 1, AND has been <u>assigned</u> 0/6 possible credits in Phase 2, column 1 and therefore has room for all 18 credits additional courses; and so on

The proper order for consideration in 10.19 / Waiting List assignments is therefore:

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been assigned 12/12 possible credits in Phase 1, but has been assigned 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u>
12/12 possible credits in
Phase 1, AND has been <u>assigned</u>
6/6 possible credits in Phase 2,
column 1 and therefore has no
room for additional courses

Member C has been <u>assigned</u> 0/12 possible credits in Phase 1, AND has been <u>assigned</u> 0/6 possible credits in Phase 2, column 1 and therefore has room for all 18 credits additional courses; and so on

The proper order for consideration in 10.19 / Waiting List assignments is therefore:

1. Member C (12 credits)	9. Member A (6 credits)
2. Member D (9 credits)	10. Member C (6 credits)
3. Member E (9 credits)	1125. Members D-R (6 credits)
4. Member F (12 credits)	26. Members M-R (3 credits)
5. Member H (6 credits)	if applicable
6. Member J (6 credits)	
7. Member K (6 credits)	27. New applicants
8. Member L (6 credits)	if applicable (up to 9 credits)

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been <u>assigned</u> 12/12 possible credits in Phase 1, but has been <u>assigned</u> 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u>
12/12 possible credits in
Phase 1, AND has been <u>assigned</u>
6/6 possible credits in Phase 2,
column 1 and therefore has no
room for additional courses

Member C has been <u>assigned</u> 0/12 possible credits in Phase 1, AND has been <u>assigned</u> 0/6 possible credits in Phase 2, column 1 and therefore has room for all 18 credits additional courses; and so on

The proper order for consideration in 10.19 / Waiting List assignments is therefore:

As stated in the new LOA, in any 10.19 consultation with the Chair or Departmental administrator, please be sure to reply in a timely fashion (usually within 48 hours), otherwise your assent may be inferred.

1. Member C (12 credits)	9. Member A (6 credits)
2. Member D (9 credits)	10. Member C (6 credits)
3. Member E (9 credits)	1125. Members D-R (6 credits)
4. Member F (12 credits)	26. Members M-R (3 credits)
5. Member H (6 credits)	if applicable
6. Member J (6 credits)	
7. Member K (6 credits)	27. New applicants
8. Member L (6 credits)	if applicable (up to 9 credits)

ACYEAR	FACULTY	DEPARTMENT	INSTRUCTOR NAME	SENIORITY CREDITS	PHASE1	PHASE2	PHASE2
2020 (-21)	Faculty AA	Department BB	Member A	421.00	12/12	0/6	-/-
2020	Faculty AA	Department BB	Member B	327.50	12/12	6/6	-/-
2020	Faculty AA	Department BB	Member C	263.23	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member D	169.75	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member E	163.00	3/12	0/6	-/-
2020	Faculty AA	Department BB	Member F	144.00	0/12	0/6	-/-
2020	Faculty AA	Department BB	Member G	84.00	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member H	81.24	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member I	71.75	6/6	0/6	-/-
2020	Faculty AA	Department BB	Member J	61.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member K	30.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member L	28.00	0/6	0/6	-/-
2020	Faculty AA	Department BB	Member M	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member N	21.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member O	15.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member P	10.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member Q	4.00	-/-	0/6	0/3
2020	Faculty AA	Department BB	Member R	3.00	-/-	0/6	0/3

Key to correct 10.19 /
Waiting List
procedure is the
respecting of Phase
availability.
FRIS indicates
available credits:
— in three columns;
— in reverse

In this example, Member A has been assigned 12/12 possible credits in Phase 1, but has been assigned 0/6 possible credits in Phase 2 and therefore has room for additional courses only in Phase 2, column 1

Member B has been <u>assigned</u> 12/12 possible credits in Phase 1, AND has been <u>assigned</u> 6/6 possible credits in Phase 2, column 1 and therefore has no room for additional courses

Member C has been <u>assigned</u> 0/12 possible credits in Phase 1, AND has been <u>assigned</u> 0/6 possible credits in Phase 2, column 1 and therefore has room for all 18 credits additional courses; and so on

The proper order for consideration in 10.19 / Waiting List assignments is therefore:

As stated in the new LOA, in any 10.19 consultation with the Chair or Departmental administrator, please be sure to reply in a timely fashion (usually within 48 hours), otherwise your assent may be inferred. If you become aware of a 10.19 assignment that was made without consultation with the PTHC, please contact CUPFA immediately as this could result in a grievance.

1. Member C (12 credits)	9. Member A (6 credits)
2. Member D (9 credits)	10. Member C (6 credits)
3. Member E (9 credits)	1125. Members D-R (6 credits)
4. Member F (12 credits)	26. Members M-R (3 credits)
5. Member H (6 credits)	if applicable
6. Member J (6 credits)	
7. Member K (6 credits)	27. New applicants
8. Member L (6 credits)	if applicable (up to 9 credits)

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2).

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members.

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members.

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

"Should the above process fail to identify a suitable candidate the Department Chair/Unit Head, in written consultation with the PTHC, shall, with due diligence, proceed with the following options, in any order:

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

"Should the above process fail to identify a suitable candidate the Department Chair/Unit Head, in written consultation with the PTHC, shall, with due diligence, proceed with the following options, in any order:

- Seek a qualified external candidate; or

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

- Seek a qualified external candidate; or
- Seek to assign an overload to a qualified member; or

[&]quot;Should the above process fail to identify a suitable candidate the Department Chair/Unit Head, in written consultation with the PTHC, shall, with due diligence, proceed with the following options, in any order:

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

- Seek a qualified external candidate; or
- Seek to assign an overload to a qualified member; or
- Seek an agreement with the Association for a course exchange in accordance with article 10.08."

[&]quot;Should the above process fail to identify a suitable candidate the Department Chair/Unit Head, in written consultation with the PTHC, shall, with due diligence, proceed with the following options, in any order:

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

* and new hires with 'virtual' seniority

IMPORTANT: in the case that Article 10.20 is needed to staff a course, only members (i.e. people with seniority) are eligible for consideration in 10.20 (1) and (2). If the Department Chair/Unit head informs the Association of an unsuccessful search for a qualified candidate after Article 10.20 (1) and (2) have been exhausted, CUPFA will identify, in 10.20 (3) the most likely Departments in which other suitable part-time faculty may be found, and send an e-mail notice about the job opportunity to those members. Sometimes applications from candidates without seniority are also included in case the course cannot be staffed with CUPFA members. If 10.20 (3) fails to produce a candidate, the Department proceeds to the next parts of Article 10.20:

"Should the above process fail to identify a suitable candidate the Department Chair/Unit Head, in written consultation with the PTHC, shall, with due diligence, proceed with the following options, in any order:

- Seek a qualified external candidate; or
- Seek to assign an overload to a qualified member; or
- Seek an agreement with the Association for a course exchange in accordance with article 10.08."

4. Post-meeting

- Articles 10.20 and 10.21 may come into play over the weeks / months after the hiring meeting; familiarize yourself with these in case the Chair consults with you regarding the correct procedures.

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(Note that it is now specified in the Collective Agreement that there is ongoing consultation with the PTHC through <u>all</u> of the 10.20 steps.)

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- Cancel the course; or
- Convert the course to a Reserve Course;

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- Cancel the course; or
- Convert the course to a Reserve Course; or
- Assign the course to a full-time faculty member.

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All overloads must be approved by the Association.

Any overload exceeding two courses or 6 credits is not permitted under the CA, and requires a separate LOA between the Association and the Employer

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PTHC REPORTING SYSTEM REVIEW / INTRO